Mission:
Protect the Public by Regulating the Practice of Nursing

Resource for Nurse Administrators

Employing Nurses Participating in Drug Monitoring Programs

With

The North Carolina Board of Nursing (NCBON)

The mission of the North Carolina Board of Nursing Drug Monitoring Programs is to protect the public by providing a structured approach to monitoring and returning the recovering chemically dependent nurse to safe nursing practice.

Participant Name: ______________________________
Program: _____________________________________
Compliance Coordinator: _______________________

Phone: _____________ E-Mail: _______________
Introduction

This information is intended to serve as a resource for administrators working with nurses in either the Alternative Program for Chemical Dependency (“AP”) or the Chemical Dependency Discipline Program (“CDDP”). Coupled with a copy of the participant’s legally-binding CONSENT ORDER (“ORDER”) this document will provide the structure to support both the employer and the participant upon return to practice.

The mission of the North Carolina Board of Nursing (NCBON) is to protect the public by regulating the practice of nursing. As such, safeguarding patients/residents, co-workers, facility and NCBON integrity remain a top priority.

The Problem

The incidence of substance abuse among nurses is no different than the general public. The American Nurses Association estimates that approximately 6% to 8% of nurses experience a Substance Use Disorder (“SUD”). Other estimates range as high as 10% to 15% which is similar to that of the general population. To put it into perspective, there are approximately 160,000 licensed nurses in North Carolina.

There is a sense among the public and many professionals that because of education and training a nurse should be immune from problems of substance abuse. This belief stigmatizes the disease and often leads the nurse to engage in more secretive behavior and attempts to cover. The vast majority of cases being reported to the Board of Nursing are related drug diversion with an opiate (approximately 67%) as the drug of choice. For many nurses, addiction begins with a legitimate prescription. A SUD is a chronic, progressive and potentially lethal disease. Treatment is effective and with the proper structure, nurses in recovery can safely and effectively return to practice.

Authority to Act

In its mission to protect the health and wellbeing of the public, the NCBON is mandated by state legislation and the North Carolina Practice Act to intervene when there is evidence that a nurse “has a mental or physical disability or uses any drug to a degree that interferes with his or her fitness to practice nursing” [G.S. 90-171.37(3)]. The Nursing Practice Act [G.S. 90-171.47] states that “any person who has reasonable cause to suspect misconduct or incapacity of a licensee…shall report the relevant facts to the Board”. Further, the Act states that those submitting a complaint are immune from criminal prosecution or civil liability in the matter unless the complainant knew the information was false or acted in a reckless manner.

Under G.S. 90-171.23(18), Duties, powers and meetings the NCBON has authority to implement programs for recovering nurses.
**Employer Responsibilities**

**Agree to Conditions**
The Licensee provides a copy of the legally-binding ORDER in its entirety to the employer. Following the offer for employment, a work-site conference call will be conducted to assure that the employer and the designated supervisor agree to the conditions of the ORDER. If there is a change in supervision, the employer agrees to notify the NCBON in advance of the change by contacting the participant’s Regulatory Compliance Coordinator (“Coordinator”). Further, the employer agrees to promptly respond to NCBON staff inquiries. Restrictions are lifted as the nurse progresses through the monitoring period such that the 3rd and final year of employment in the program the nurse typically has no practice or population related restrictions. A copy of the participant’s ORDER will be maintained on site and readily available to the immediate supervisor.

**Complete Work Performance Evaluations**
Reports and evaluations are due on a scheduled basis for the duration of the program. Upon return to approved nursing practice, the Coordinator will provide the participant with a schedule for submitting reports and evaluations to the NCBON. It is the participant’s responsibility to ensure the required reports are submitted as scheduled by presenting the required evaluation to the approved clinical supervisor in advance of the due date and following-up to confirm the evaluation has been submitted as required. The approved clinical supervisor’s feedback is critical in assessing the performance of the participating nurse.

The approved clinical supervisor can expect the participant to present the required form in advance of the due date and to follow up to assure the performance report has been submitted.

The employer can anticipate a call from the Coordinator if the Work Performance Evaluation contains information which may need further exploration, for example any rating less than “Satisfactory” or comments of concern. Unsatisfactory performance reports may be grounds for termination from the program. Additionally, the employer is expected to submit any disciplinary action or warnings which may occur during the reporting period.

**Reporting to the NCBON**
The employer agrees to immediately notify the NCBON Coordinator about any concern regarding the participant’s fitness for duty. Specifically:
- Any change in employment status including medical leave, family medical leave (FMLA), probation, suspension, termination and/or resignation.
- Practice related issues.
- Concerns regarding management and/or documentation of controlled substances.
- Whether or not a drug / alcohol screen was requested.
- The results of the employer requested drug screen **and if positive**, the employer agrees to remove the participant from duty **immediately**.
- If the participant refuses or fails to successfully provide a drug / alcohol screen when requested to do so by the employer.

Submitting a report to the division of Health Services Regulations (DHSR) does not negate the requirement to report to the NCBON. In any report submitted, the employer agrees to provide specific information answering the following questions.

1- What happened?
2- Who was involved?
3- When did it occur?
4- Where did it occur?
5- Were there witnesses?

**Alternative Program for Chemical Dependency (AP)**

Chemical dependency, now referred to as Substance Use Disorder is formally recognized as a disease and in 1995, the NCBON established procedures and a program to manage eligible nurses in a non-disciplinary manner. The program, AP is a voluntary alternative to disciplinary action. Nurses may come to the attention of the NCBON for issues related to diversion, impairment on duty, documentation discrepancies, fraudulent prescription writing, repeated convictions for Driving While Impaired / Driving Under the Influence, and/or “MD shopping”. Nurses must acknowledge they are experiencing a Substance Use Disorder (“SUD”) and they must agree to conditions of a Non-Disciplinary Consent Order.

Key components of the AP include:
- Initial “hold” on the license (Abeyance) for a minimum period of 3 months
- Treatment at a level prescribed by the qualified substance abuse treatment facility
- Participation in a follow-up program referred to as Aftercare, meeting weekly for 52 weeks
- Commitment to sobriety and **total** abstinence from use of alcohol/alcohol containing products and any non-prescribed potentially addictive mood-altering substance
- Participation in 12-step recovery meetings and relationship with a sponsor
- Petition for reinstatement prior to ending the Abeyance period
- Mandatory, random, observed drug screens, following chain of custody procedures
- Employer reports for three (3) years

Not all nurses with a SUD are eligible to participate in the AP. A nurse may be ineligible for the AP if there is documentation of patient/resident harm, evidence of substitution of a controlled substance, felony convictions related to drugs or alcohol, or participation in the sale or distribution of chemicals or illegal substances. Additionally, prior participation
in AP may render the nurse ineligible to participate a second time in AP. Any prior disciplinary action related to controlled substances or alcohol will result in the nurse being referred to a disciplinary monitoring program.

After enrolling in AP, a nurse experiencing a relapse may be eligible to continue in the program as long as the relapse is self-reported to the NCBON within twenty-four (24) hours. In this situation, if approved to remain in AP, the program start date would be reset to begin with the new date of sobriety. If the self-report coincides with the request for a drug screen by the employer or the NCBON’s random screening program, the nurse’s participation in the AP is typically terminated.

**Chemical Dependency Discipline Program (CDDP)**

If a nurse is not eligible for participation in AP, he/she would in most situations be offered CDDP, the disciplinary version of the program. CDDP is considered a published discipline program. Specifically, nurses participating in this program will have disciplinary action against their license which will be reflected during the licensure verification process. Disciplinary action is a permanent part of the public record and is not expunged at the completion of the program.

Nurses who have previously participated in the AP and who have violated the Nursing Practice Act following a relapse may be offered participation in CDDP. Structurally, the program mirrors the AP. The main exception is that in CDDP the license is suspended versus held in abeyance for a minimum of three (3) months after entering treatment.

The table below provides a summary of AP and CDDP. Nurses in each program must work an average of sixty-four (64) hours per month for three (3) years while being monitored. Interruptions in service will extend the expected date of completion. *(In the absence of returning to employment, a participant is eligible to complete AP or CDDP after providing evidence of five (5) years of uninterrupted clean drug screens).*

<table>
<thead>
<tr>
<th></th>
<th>Alternative Program (AP)</th>
<th>Chemical Dependence Discipline Program (CDDP)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Diagnosed with a Substance Use disorder</td>
<td>yes</td>
<td>yes</td>
</tr>
<tr>
<td>Initial Loss of license</td>
<td>Minimum Abeyance period - 3mos</td>
<td>Minimum Suspension period – 3 mos</td>
</tr>
<tr>
<td>Monitoring Period</td>
<td>3 yrs. employment up to 5 drug years of screening</td>
<td>3 yrs. employment up to 5 years of drug screening</td>
</tr>
<tr>
<td>Disciplinary Program</td>
<td>no</td>
<td>yes</td>
</tr>
<tr>
<td>Public Information</td>
<td>no</td>
<td>yes</td>
</tr>
<tr>
<td>Employer Performance Reports required</td>
<td>yes</td>
<td>yes</td>
</tr>
<tr>
<td>Practice Site restrictions</td>
<td>yes</td>
<td>yes</td>
</tr>
<tr>
<td>Requirement for Employer to be informed</td>
<td>yes</td>
<td>yes</td>
</tr>
<tr>
<td>Worksite conference</td>
<td>yes</td>
<td>yes</td>
</tr>
<tr>
<td>Random observed Drug Screening</td>
<td>yes</td>
<td>yes</td>
</tr>
</tbody>
</table>
Participants in either the AP or CDDP are appreciative of the opportunity to return to practice. The participant assumes responsibility for communicating with his/her employer and the NCBON and for adhering to the details of the ORDER. While participating in the AP or CDDP, participants are also required to adhere to all agency policies and procedures including requests for drug screening.

**Reinstatement of the License**

Following the minimum three (3) month abeyance (AP) or suspension (CDDP), nurses may have the license reinstated through a Re-entry /Reinstatement (R&R) process after a return to practice evaluation has been completed by a NCBON participating addictionologist and the required documents have been submitted. The nurse may be delayed in having the license reinstated in instances where documents are incomplete or the addictionologist has made a recommendation to delay return to practice.

Until a nurse has been approved to return to practice, he/she should NOT apply for licensed positions. Once approved, licensure verification through the on-line verification system will require the prospective employer to contact NCBON staff to verify the license and participation in the program.

**Requirements for Drug Screening**

Drug screening is the cornerstone of professional monitoring substance abuse testing programs. Testing results are used to determine the participant’s compliance with adherence to ORDERS, licensing standards and program policies. Participating nurses are required to submit to random drug screens for the duration of time they are being monitored. The procedures for screening follow the US Department of Transportation and the National Council of State Board’s of Nursing’s guidelines. Screens are collected by laboratories appropriately qualified in forensic toxicology. Additionally, Medical Review Officer (MRO) oversight is provided. The MRO is a licensed physician who is responsible for interpreting results, evaluating medical explanations for test results and assuring the accuracy and integrity of the drug testing process.

Nurses participating in monitoring programs are required to communicate with the NCBON’s designated third party administrator Monday through Friday (including holidays), to determine whether they have been selected to screen. When selected, the nurse must appear the same day at a designated screening site to provide the specimen. Participants may need to leave during the scheduled work hours to screen if they are unable to screen before or immediately following the shift. The NCBON has very strict enforcement of this aspect of the ORDER.
All screens are collected under direct observed procedures which require that the same
gender observer accompany the nurse while the specimen is being collected. Strict chain-
of-custody procedures are followed.

The employer maintains the right to request additional testing under agency policies
should there be a concern about the nurse’s performance or behavior. Additional testing
under separate EAP or last chance agreements is at the discretion of the agency and if
implemented, is done in addition to NCBON testing. Participants refusing to screen
following a request by the employer may be subject to disciplinary action as outlined
under the Progressive Action Policy.

**Good Reasons to Employ Nurses in AP or CDDP**

These programs provide an opportunity for nurses to be evaluated by qualified substance
abuse or addiction counselors and to begin a process of rehabilitation before being
approved to return to practice. Nurses participating in the AP and CDDP are motivated to
use this structure to live a healthy lifestyle and to be successful in their profession. The
return to practice is reaffirming and therapeutic for nurses. They are eager to show their
employer that they (the employer) have made a good decision.

The NCBON provides close monitoring of nurses participating in AP and CDDP. Each
participant has a designated Coordinator who is readily available to consult with the
employer for any reason. The Coordinators assure that the participant adheres to the
signed ORDER. Coordinators assure an employer that a nurse who has a failed drug
screen after returning to work will be removed from practice until the results are re-
confirmed thereby protecting the public and the employer. Additionally, the Coordinator
communicates with the employer on any other non-screening related compliance issues.

Most nurses participating in the AP or CDDP have over eight (8) years experience in
nursing. Employers can benefit from the years of clinical experience the nurse provides.
Employment of nurses in recovery may provide the agency with a secondary benefit; that
is the agency’s willingness to offer a recovering nurse a 2nd chance so to speak, sends a
positive message to employees. Further, because staff must be knowledgeable of the
program, there is heightened awareness of agency policies and procedures regarding the
management and accountability of controlled substances.
Licensure Verification

The Licensure Verification Screen will be displayed as follows for a nurse in AP:

![Licensure Verification Screen AP]

The Licensure Verification Screen will be displayed as follows for a nurse in CDDP:

![Licensure Verification Screen CDDP]
Conclusion

The purpose of this handbook is to assist the manager/supervisor and the employer in partnering with the participant and the NCBON. The participant is fully accountable for adhering to the ORDER. This document is in no way intended to shift the accountability to the employer.

Communication is the key to setting realistic expectations and promoting a successful outcome for the agency, the participant and the NCBON in its mission of public protection.

If you or your staff would like additional information regarding any aspect of this resource or the NCBON’s drug monitoring programs, please do not hesitate to contact the Coordinator assigned to the licensee or the Director of Regulatory Compliance (919-782-3211 x 271)

END